Fetal MRI is an advanced, safe, non-invasive procedure that is offered through a program within Emory’s Department of Radiology and Imaging Sciences at Children’s Healthcare of Atlanta at Egleston. The program represents a collaborative effort between the Division of Neuroradiology and Pediatric Radiology and is led by Dr. Nilesh Desai, a pediatric neuroradiologist.

Fetal MRI is performed in the same way as any other MRI study and typically can be performed within 30 minutes for women in the second and third trimester of pregnancy. It has numerous indications, the majority of which pertain to the fetus’s developing central nervous system. Some of the most common indications include enlargement of the cerebral ventricles (ventriculomegaly), abnormalities of hindbrain, congenital diaphragmatic hernias, pulmonary masses and complications of twin pregnancies. Despite its many indications, fetal MRI is not a primary screening tool. Instead, fetal MRI should serve as a test to further define a potential or known abnormality that is first identified by ultrasound and provides information for management decision making or patient counseling.

Obstetrical MRI was first used in the early 1980’s at which time the primary usage of the modality was restricted to placental and maternal pathologies. This was due to the fact that conventional MRI sequences used in those days were unable to adequately resolve the constantly moving fetus. In order to mitigate against motion, rather heroic attempts were made in those early days including the injection of muscle relaxants directly into the fetal umbilical vein. Less invasive means were also used including the maternal administration of depressants such as valium. Because of this, early fetal MRI was understandably restricted to a select few individuals.

“Modern” fetal MRI was eventually born with the advent of ultrafast T2-weighted sequences that suddenly decreased slice acquisition times from numerous seconds to less than one second. The acquisition time for a single plane is now less than 30 seconds for most sequences, while still providing high-resolution, high-contrast images.

The Fetal MRI Program at Emory includes pediatric radiologists Drs. Jonathan Loewen and Adina Alazraki. Since its launch in the Summer of this year, more than 20 fetal MRIs have been performed. The goal of the Fetal MRI Program is to provide the highest level of expertise possible and to provide families with an empathetic, informative imaging experience. For this reason, all patients who undergo fetal MRI establish a radiologist-patient relationship and meet with the performing radiologist before the exam to discuss it in detail. The entirety of the fetal MRI session is then proctored by one of the radiologists. After the study, the patient is counseled by one of the monitoring radiologists and informed of the findings, including the possible short and long-term implications for the unborn child. Emory’s Department of Radiology and Imaging Sciences is one of the few institutions in the nation to provide such a complete point of care for families.

-Nilesh Desai, MD
Assistant Professor
Neuroradiology
Dear Colleagues,

As many of you know, the Emory Department of Radiology and Imaging Sciences is embarking on a new strategic planning process. Our FY08 – FY13 Strategic Plan, which focuses on our people, practice quality improvement, the strength of our research programs, and communication, is in its last year. We have much to celebrate: extensive faculty and staff engagement and development programs, a jump in NIH funding ranking from 31st to 15th nationally, a fundraising infrastructure that fostered our Adopt-a-Resident program and new endowments, innovative programs like the Radiology Leadership Academy and Radiology Service Excellence Institute, and numerous quality initiatives.

While our journey to becoming a destination department has progressed enormously over the past five years, the terrain ahead is even steeper. Indeed, there is much more to do, particularly in light of health care reform and market pressures that continue to impact each of our mission pillars. To ready ourselves for the road ahead, we have begun our next strategic planning process with considerable attention to understanding our changing environment. Several Fall Grand Rounds sessions on Health Care Reform were supplemented by a mini-retreat for departmental leaders with The Advisory Board’s Imaging Team. Preparatory meetings followed by a day-long Strategic Planning Retreat have culminated in six teams comprising faculty and staff to address the six new goal themes:

1. **Our Culture** – this theme will build on the work of the Service Excellence Institute to enhance and sustain a culture of engagement (team co-leaders: Courtney Moreno/Jane Vitali)

2. **The Patient Experience** – aligned with the EHC Patient and Family-Centered Care Model (team co-leaders: Will Parish/Steven Simoneaux)

3. **Informatics** – develop a structure and strategy for leadership in Radiology Informatics (team co-leaders: Willie Arnold/Anh Duong)

4. **Partnerships** – this theme focuses on strategic internal and external partnerships across our clinical, research, and education missions (team co-leaders: Mike Armstrong/John Oshinski)

5. **Resource Distribution** – how can we optimize our Radiology resources across a distributed system?

6. **Standardization** – strategies that will drive standardization of processes to optimize efficiency and quality (team co-leaders: Mimi Newell/Vivian Smith)

Please reach out to the team leaders with your input, ideas, and energy.

Best to all,

Carolyn C. Meltzer, MD, FACR
Chair of Radiology and Imaging Sciences

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**MESSAGE FROM THE VICE CHAIR FOR RESEARCH**

**A New Reality is Upon Us**

President Wagner gave his State of the University address on October 30. He made two comments that stuck with me that I would like to share. They addressed the changing environment of higher education and health care. One gave a picture of our current situation and the other gave a plan for moving forward.

The pendulum analogy is often used to give the impression of a cyclic nature of things. If we can weather the storm now, then later the pendulum will swing back and we will enjoy good times in the future as we have in the past. In this case President Wagner specifically stated that the pendulum analogy is not apt. It is more like the pendulum swings to one side and got stuck in the mud. There will be a new economic reality that will be forever different from that past, and we must understand it and learn how to use it to our advantage.

The other picture President Wagner gave illustrated possible alternatives for moving forward. Consider a box that contains the total of Emory’s resources. The box is growing at about 1.5% per year. How should we allocate these resources? One idea is to maintain our current programs at current levels — forgoing the opportunity to expand into new areas. The other idea is to critically look at our programs in relation to our peers – we can’t be the best in everything. Perhaps we should concentrate our resources to the areas where we have the greatest chance to make a difference in the world.

I think this later approach is the best way to plan the future of our research program. We should build on our current expertise and any new recruits must enhance existing programs rather than start new ones. Finally, I think we should look for hidden talent amongst our own ranks. I suspect that our clinical efforts are generating great questions that we could and should investigate. Come see me if you need help starting your investigation into one of these questions.

Sincerely,

- John Votaw, PhD, Vice Chair for Research
AWARDS & RECOGNITION

Arthur Stillman, MD
Professor
Radiology and Imaging Sciences
Society of Hungarian Radiologists

Dr. Stillman was recently named an Honorary Member of the Society of Hungarian Radiologists for his contributions to educating Central Europeans in Cardiac Imaging. He was a lecturer at The 3rd Central European Conference on Noninvasive Cardiovascular Imaging this past September in Budapest, Hungary. His presentations focused on Noninvasive Cardiovascular Imaging.

Faisal Khosa, MD
Assistant Professor
Radiology and Imaging Sciences
Center for Systems Imaging Pilot Study
Discovery Concept Proposal

The Center for Systems Imaging has approved Dr. Faisal Khosa’s Pilot Study Application, “Radiation Induced Accelerated Atherosclerosis in Cancer Survivors: An Assessment by MRI” for acquisition of preliminary data.

Also, Dr. Khosa’s Discovery Concept Proposal for the Class of 2013 Discovery Phase was reviewed and approved for inclusion in the Discovery Project Database at Emory University.

Chris Ho, MD
Assistant Professor
Radiology and Imaging Sciences

Merrill’s Award

We are pleased to announce the Merrill’s Award for September is presented to Lauren Starks. Lauren is an overnight Diagnostic Technologist at Emory University Hospital. She earned the award based on the submission of a Portable Thoracoabdomen exam performed in the ICU. This month our winner chose the gasoline gift card as her prize. Please congratulate her on her exceptional attention to image quality and high standard of patient care.

Remember: you can’t be the next Merrill’s winner without submitting an image. The committee would love to see more participation from across our Emory campuses. We know those awesome images are out there! Be sure to recognize your own or others’ stellar work by submitting a nomination for the Merrill’s Award. Blue Merrill’s Committee folders are located in each diagnostic work area.

Travis Henry, MD
Assistant Professor
Radiology and Imaging Sciences

Drs. Ho and Henry were recently appointed as Associate Program Director (Dr. Ho) and Assistant Program Director (Dr. Henry) of the Diagnostic Radiology Residency, joining the leadership team led by Dr. Mark Mullins. They will be actively involved in resident education issues, residency curriculum, ACGME core competencies and the day-to-day activities of the residency.

HR Tip

FLU VACCINATION REQUIRED

All Emory University (EU) faculty physicians and EU employees who work in an EHC facility are required to receive the flu vaccination, or complete a medical or religious exemption.

HOW
You must pre-register through employee self service prior to getting your vaccination at http://leo.cc.emory.edu

Login
Click “Influenza Vaccine Registration”
Complete and Submit Registration
Go to EHC Flu Marathon event for your FREE vaccination

DETAILS
Visit EHC flu marathon event at http://www.ourehc.org/departments/influenza/vaccination-schedule.html for the schedule located on the left side of the page.

WHEN
Oct. 4th through Dec. 1st, 2012
MUST BE COMPLETED BY 4:00 PM, DECEMBER 12, 2012.

Celebrate National Radiologic Technology Week® Nov. 4-10, 2012. The American Society of Radiologic Technologists (www.asrt.org) reminds us that National Radiologic Technology Week® is celebrated annually to recognize the vital work of radiologic technologists across the nation. The celebration takes place each November to commemorate the anniversary of the x-ray’s discovery by Wilhelm Conrad Roentgen on Nov. 8, 1895.

The week-long celebration calls attention to the valuable work of RTs in the health care field and the quality of work they perform. Imaging plays an integral role in the medical process and in the lives of millions of patients. Our Department leaders want to take this opportunity to recognize our radiologic technologists for all their hard work, commitment to quality and dedication to care for our patients. Join us in thanking your Radiologic Technologists during this week long event.
Quality Corner
The 2012 EHC Quality Conference

Each year, Emory Healthcare displays its commitment to quality via the EHC Quality Conference, which provides a forum for faculty and staff to showcase their quality improvement work over the past year. This year the conference was held on October 30th, 2012.

Our Department of Radiology and Imaging Sciences has shown significant support for the Quality Conference since its inception three years ago. This year our department had 14 posters accepted and displayed at the conference. We had a very strong presence, as our department alone made up over 25% of all posters. Even more impressive, six of those posters (highlighted in blue) were award-winning! The posters will be on display throughout the Department of Radiology and Imaging Sciences. Congratulations to all – keep up the great quality improvement work.

This year’s submissions included:

**Quality Improvement in Grady Breast Imaging Department**  
Kathleen Gundry, Christopher Ho, Anna Holbrook, Ryan Polselli, Joanna Rossi, Hana Khan, Sachin Parikh, Teddy Howard

**Reducing Imaging Exam Order-to-Start Turnaround Time for ED Patients at EUH**  
Gavin McBrearity, Caitlin Motley, Shelley Rosmarin, Deb Smith

**Online Protocling for MRI Studies**  
Ashley Aiken, Bobbie Burrow, Tracy Faber, Cory Ivins, Anh Duong

**The Emory Nuclear Medicine Thyroid Cancer Therapy Consult**  
Valeria Moncayo, Bruce Barron, David Schuster, Raghveer Halkar, Kimberly Applegate, Jim Fitz

**PET/CT: A QI Project to Standardize and Reduce CT Dose Across All Emory PET/CT Scanners**  
Adam Brown, Jon Nye, David Schuster, James Galt, Phuong-Anh Duong

**Retrieval of Prior Breast Images for Comparison to Screening Mammogram Exams**  
Marsha Rezapour, Melissa Gomez, Diann Reeves

**ER Patient Exam Delay at EJCH**  
Candace Moczarski, John Stefanie

**Diagnostic Ultrasound: QI Project to Standardize Exams Across Emory Healthcare**  
Deborah Baumgarten, Nicole Barrett, Marilyn Dickerson, Susan Reeder, Linda Gunsby, Courtney Coursey Moreno, Kimberly Applegate

**Reducing Patient Misidentification Errors in Radiology by Integrating Photographs Obtained at the Point-of-Care of Radiography**  
Srini Tridandapani, Senthil Ramamurthy, James Provenzale, Mo Salama

**Radiology Report Attestations**  
Karen Bales, Kimberly Applegate, William Torres, Kristen Baugnon

**Computer Assisted Coding Test Of Change**  
Marjorie Sims, Brenda Melton, Anetta Mathis, Mildred Underwood

**Transaction Editing System Test Of Change**  
Neaji Kirk, Mitchell Tulloch, Annmarie Lloyd, RaSheen Sarmiento, Karen Roberts-Lee

**Improving Radiology Turnaround Time and ED Length of Stay: No Oral Contrast Abdomen Pelvis Exam (NOCAPE) Protocol**  
Omari Johnson, Ian Yancey, James Capes, Matthew Keadey, Jessie Knighton, Freddie Swain, Michael Kassin, Courtney Moreno

**CT Radiation Dose Modification and Standardization: Utilization of the American College of Radiology Dose Registry**  
Erica Campbell-Brown, Anh Duong, Hiroumi Kitajima, Jessie Knighton, Brent Little, Kimberly Applegate

We hope to see even more posters at next year’s conference!

- Greg Pennington, Senior Manager, Clinical Operations  
- Deb Smith, Associate Clinical Administrator
STRIVING FOR EXCELLENCE

The Effects of Change on Staff

Some people may define change as a paradigm shift, transition, evolution, variance or even a metamorphosis. The fact of the matter is regardless of the name, it has an effect on all of us.

Just think, change takes us out of our comfort zone and then what happens? That part of the brain that controls our “flight or fight” kicks into high gear and other emotions creep in: fear, depression, sadness, fatigue and even anger. Perhaps we can do a better job of making change familiar. We have worked on this issue by enhancing communication but once the wheels of change start to spin at a high rate of speed again, communication starts to fade as deadlines become the bigger focus.

As an organization and department, the stress, happiness, and frustration of change has become apparent. I am not sure if anyone has given thought to the psychological effects of change and how it may affect all of us as we move so rapidly through the acquisitions of sister institutions and personnel changes. Then there is the transfer of new staff from one place to another and with each transfer begins a conflicting thought process from most individuals. Not that they like or dislike anything in particular; but rather the struggle in the brain to change a habitual response to a repetitive task. It’s easier for us to fall back on what is familiar. It not only feels good, but it feels right.

Allow staff members to participate and help create the change. Most will respond favorably to change they help create. Stop selling new ideas; allow others to ask questions in order to work out solutions on their own. So often I am told of how things once were, “gone are the good ole days” some state. The power of a vision is great and if staff believes a new change will be painful they will automatically resist. One of the biggest barriers to change for most employees is that they have no idea what the organization is trying to achieve. Let’s just put the truth out there so that we can become a team focused on a common goal, otherwise human nature will take over; our anxiety will be heightened.

Best Quote:
Changes have a considerable psychological impact on the human mind. To the fearful it is threatening because it means that things may get worse. To the hopeful it is encouraging because things may get better. To the confident it is inspiring because the challenge exists to make things better.

- Chrystal Barnes
Director of Imaging
Emory Johns Creek Hospital

ANNUAL EMORY RADIOLOGY AND IMAGING SCIENCES ALUMNI RECEPTION

All radiology professionals who have been touched by Emory during their career are invited to attend the Alumni Reception in Chicago, during the week of RSNA.

Monday, November 26, 2012
6:30 p.m. to 8:30 p.m.
InterContinental Chicago Hotel
Camelot Ballroom
505 North Michigan Avenue
Chicago, IL 60611

The evening will include light hors d’oeuvres and an opportunity to network with your Emory colleagues. Please visit the current events page of the www.radiology.emory.edu website for all up-to-date information.

Please RSVP by November 19, 2012 to Alaina Shapiro: radiologycomm@emoryhealthcare.org or 404.712.5497

RSNA Presentations

Emory at RSNA

Each year Emory is strongly represented at the Radiological Society of North America (RSNA). Residents, fellows and faculty continue this tradition through their involvement in educational exhibits, scientific papers and course presentations at the 98th Annual Scientific Meeting.

The conference will be held the week following the Thanksgiving Holiday, November 25th - 30th.

Please take a moment to recognize those who, through hard work and dedication, have been invited to share their knowledge as experts of radiology.

<table>
<thead>
<tr>
<th>Time</th>
<th>Location</th>
<th>Type</th>
<th>Title</th>
<th>Presenter(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>10:45-12:15</td>
<td>E533B</td>
<td>Scientific Paper</td>
<td>Genitourinary (Optimizing Detection of Renal Stones)</td>
<td>Joel Platt</td>
</tr>
<tr>
<td>11:45-12:15</td>
<td>SS04CD</td>
<td>Scientific Paper</td>
<td>Evaluation of a Hand-held Optical Imaging Device for Tumor Resection</td>
<td>James Provenzale</td>
</tr>
<tr>
<td>2:00-3:30</td>
<td>N229</td>
<td>Refresher/Informatics</td>
<td>Proton Radiotherapy: Is it Worth the Hype?</td>
<td>John Breneman</td>
</tr>
<tr>
<td>2:00-3:30</td>
<td>E451A</td>
<td>Refresher/Informatics</td>
<td>Sinonasal Imaging: A Practical Approach - Sinonasal Infections and Inflammation</td>
<td>Patricia A. Hudgins</td>
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### Emory Presentations at RSNA 2012

#### Monday, November 26, 2012

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>8:30-10:00</td>
<td>RC232</td>
<td>Refreshers/Informatics Scientific Paper</td>
<td>Managing Multiple Accountabilities</td>
<td>Carolyn Melzer</td>
</tr>
<tr>
<td>10:30-12:00</td>
<td>E353A</td>
<td>Gastrointestinal (GI Tract Imaging) Scientific Paper</td>
<td>Predicting Genomic Features of Glioblastomas by Quantitative Analysis of Diffusion-weighted and Diffusion-Tensor Imaging</td>
<td>Meghan G. Lubner, Brian C. Lucey, William E. Torres</td>
</tr>
<tr>
<td>11:00-11:10</td>
<td>E451B</td>
<td>Scientific Paper</td>
<td>Feasibility of a High-Performance Human-Computer Search Interface for Patient-centered Radiology Ordering Based on Aggregation and Localization of the ACR Appropriateness Criteria</td>
<td>Anthony Fotenos, Ryan Woods, Paras Khandheria, Paul G. Nagy</td>
</tr>
<tr>
<td>12:15-12:45</td>
<td>N/A</td>
<td>Quality Story-boards</td>
<td>Imaging of Reversible Progressive Encephalopathy Treated with Zolpidem</td>
<td>Ivan Dequesada, David M. Schuster, James Galt</td>
</tr>
<tr>
<td>12:15 - 1:15</td>
<td>Lakeside Learning Center</td>
<td>Scientific Paper</td>
<td>Nuclear Medicine Lunch Hour CME Posters 18F-FDG PET/CT Imaging of Reversible Progressive Encephalopathy Treated with Zolpidem</td>
<td>Ivan Dequesada, David M. Schuster, James Galt</td>
</tr>
<tr>
<td>12:15 - 1:15</td>
<td>Lakeside Learning Center</td>
<td>Scientific Paper</td>
<td>Nuclear Medicine Lunch Hour CME Posters Imaging of Reversible Progressive Encephalopathy Treated with Zolpidem</td>
<td>Ivan Dequesada, David M. Schuster, James Galt</td>
</tr>
<tr>
<td>3:00-4:00</td>
<td>S403A</td>
<td>Scientific Paper</td>
<td>Physics (Non-conventional CT Imaging) Spectrum of Noise Equivalent Quanta NEQ(k) – Differential Phase Contrast CT vs Conventional CT</td>
<td>Xiangyang Tang, Yi Yang, Shaojie Tang</td>
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RSNA Presentations

**Thursday**

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<tr>
<th>Time</th>
<th>Location</th>
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<th>Presenter(s)</th>
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<tbody>
<tr>
<td>8:30-12:00</td>
<td>S502AB</td>
<td>Series Courses</td>
<td>Cardiac Series: Clinical Trials Update</td>
<td>Arthur E. Stillman</td>
</tr>
<tr>
<td>10:30-12:00</td>
<td>N227</td>
<td>Scientific Paper</td>
<td>Acoustic Noise During Interventional MRI Approaches Mandated B-Hour Exposure Limits</td>
<td>Hiromi Kizima</td>
</tr>
<tr>
<td>10:30-12:00</td>
<td>S404AB</td>
<td>Scientific Paper</td>
<td>Physics (CT Reconstruction)</td>
<td>Xueyan Yan</td>
</tr>
<tr>
<td>12:15-1:15</td>
<td>Lakeside Learning Center</td>
<td>Scientific Paper</td>
<td>Musculoskeletal Lunch Hour CME Posters Imaging Quality of F-18 FDG PET/CT in the Inpatient vs Outpatient Setting</td>
<td>Gushan Sharma</td>
</tr>
<tr>
<td>4:30-6:00</td>
<td>S402AB</td>
<td>Refresher/Informatics</td>
<td>The Aging Radiologist: How to Cope, When to Quit (Sponsored by the RSNA Professionalism Committee) (An Interactive Session)</td>
<td>Donald Bachman</td>
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**Friday**

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<tbody>
<tr>
<td>8:30-10:00</td>
<td>S405AB</td>
<td>Refresher/Informatics</td>
<td>Gastrointestinal: Imaging the Postoperative Patient-Bariatric Surgery</td>
<td>Courtney Coursey</td>
</tr>
<tr>
<td>10:30-12:00</td>
<td>E450B</td>
<td>Scientific Paper</td>
<td>Breast Imaging (Interventional Techniques and Radiology/Pathology Correlation)</td>
<td>Mary S. Newell</td>
</tr>
<tr>
<td>10:30-12:00</td>
<td>S403B</td>
<td>Scientific Paper</td>
<td>Physics (Quantitative Imaging III)</td>
<td>John Aarsvold</td>
</tr>
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Educational Exhibits

**Title**

- Image Interpretation Exhibit
- Head and Neck Emergencies and MRI: A 2012 Update
- Magnetic Resonance Imaging of Cystic Hepatic and Biliary Lesions
- Beyond the Breast: Important Extramammary Findings on Breast Imaging
- Bad Bile: Magnetic Resonance Imaging of Biliary Malignancies
- Resident Signoff: Monitoring Night Call and Closing the Loop
- DoTscan: A Review of the Concept, Protocol, and Imaging
- Lesions of the Clivus and Central Skull Base: “Pearls and Pitfalls”
- When Right Goes Wrong
- Arch Madness: Spectrum of Aortic Arch Anomalies That May Present in Adulthood
- Pitfalls of I-131 Whole Body Scans in Thyroid Cancer: The Utility of Adding SPECT CT
- Pancreatic Neoplasms: Correlation of MR Imaging Features With Pathologic Classification
- Interactive Workshop Cross Sectional Imaging Assessment of Right Upper Quadrant Pain: Mimics of Acute Cholecystitis and the Impact in the Emergency Daily Practice
- Post-Transplant Lymphoproliferative Disease (PTLD): Imaging Findings of a Poorly Recognized and Not So Rare Malignant Entity
- Post Liver Transplant Complications: From Doppler-Ultrasound Screening to Cross Sectional and Vascular-Interventional Imaging
- Angiotensin Converting Enzyme (ACE) Inhibitor Induced Visceral Angioedema and the Acute Abdomen: Cross-sectional Imaging Correlates
- Mesenteric Pathology on MRI: A Review of Frequently Encountered Abnormalities
- CT Appearance and Classification of Heterotopic Bone Formation with the Use of rhBMP2 for Lumbar Interbody Fusion Procedures
- Innovative Techniques for Radiation Dose Reduction in Abdominal-pelvic CT
- Application of Diffusion-weighted MR Imaging in Prostate Cancer
- Axial Loading Injuries in the Multitrauma Patient: A Review of the Most Common Injuries Seen from Head to Toe
- Interactive Workshop Imaging Assessment of HCC: A Case Driven Practice Suite to Properly Direct A Multidisciplinary Interventional Radiology Practice
- Sensitivity, Specificity, ROC Curves, Positive and Negative Predictive Value: The Graphic Novel

**Presenter(s) and Co-Author(s)**

- Mark Green | Travis S. Henry | Brent Little | Neil Anwir | Clinton Jakerst | Sanjeev Bhalla | Valeria Moncayo | Raghuvier K. Halkar | Bruce Barron | Michael Lubarsky | Kristen Baugnon | Ashley Aiken | Shannon Hill | Christopher Ho | Mary S. Newell | Paul Doye | Shannon Hill | Courtney Coursey | Pardeep Mittal |
Look for a new issue of the Rad Report the first full week of December.